# **Business Skills**

- Topics are highlighted in pink.
- Courses in series (highlighted in black) are shown in order they should be viewed.
- Courses include Closed Captions (CC) in the following languages: English, Chinese (Simplified), French, French (Canadian), German, Portuguese, Spanish, Thai.









# **Administrative Excellence**

Time Management Prioritizing Techniques Preparing a Room for a Meeting Detail-Oriented Skill Development Front Desk Safety Making Travel Arrangements Planning and Coordinating Events Routing a Problem Anticipating Needs Acting as Gatekeeper Be the Point Person Relationship-Building with Your Supervisor

# Organization

Calendars Emails Filing Systems Taking Inventory Voicemails

# **Advanced Selling Skills**

Selling to the C-Suite Sales Forecasting for the Salesperson

#### **Territory Management**

Managing a New Territory Analyzing a Territory

# **Managing Enterprise Accounts**

Introduction Value Added Selling Customer Lifetime Value No Push Selling Pre-Call Planning The Five-Minute Debrief Finding Unmet Needs Selling Benefits Handling Objections No Push Close

# **Basic Selling Skills**

The Unmet Need Determining Customer Needs Turning Features into Benefits What is a Sales Process? Asking Great Sales Questions Say Less, Say More Creating Your Elevator Pitch **Emotional Selling and Storytelling** Writing a Sales Proposal Closing the Sale Cold Calling **Researching Prospects** Speaking Customer Handling Sales Rejection **Decision Makers and Influencers** Building a Sales Plan Sales Time Management The Order-Taker and the Professional How to Sell in New Products Selling to Different Customer Roles Smile! QuickSell® **Defeating Stalls** 

# Handling Objections

Misunderstanding Doubt Indifference True Negative

# **Tough Customers**

The Bully The Hesitator The Grump The Entitled The Expert

# **Distance Selling**

Phone Selling The Virtual Presentation How to Influence Over the Phone

#### Recordkeeping

Recordkeeping Basics Using Your CRM Effectively Internal Sales Communication

# **Business Basics**

Business Travel Business Travel



Before Leaving My Bags Are Packed I've Got a Plane to Catch Hotel, Motel, Holiday Inn International Business Travel Staying Healthy Safe Travels There's an App for That Technology Security

## **Business Attire Basics for Men**

Casual Attire Business Casual Attire Business Formal Attire Semi-Formal/Casual Attire Black Tie Optional Attire Black Tie Attire

## **Business Attire Basics for Women**

Casual Attire Business Casual Attire Business Formal Attire Semi-Formal/Casual Attire Black Tie Optional Attire Black Tie Attire

#### **Focusing Your Perspective**

Locus of Control The Circle

#### How to Know What You Don't Know

Getting Up to Speed Identifying Blind Spots

#### How to Work a Room

Preparing for an Event Attending the Event After the Event

# This vs. That

Persistent vs. Pestering Aggressive vs. Assertive Compromise vs. Cave Finished vs. Flawless Concise vs. Curt Confident vs. Conceited Reserved vs. Rude

#### How to Deal with Workplace Changes How to Avoid Getting Laid Off When a Coworker Leaves

# **Building a Business Case**

Concept Evaluation: Identifying Opportunities Concept Evaluation: Finding Support Concept Evaluation: Making Decisions Gathering Data: Costs and Benefits Gathering Data: Identifying and Addressing Risks Gathering Data: Understanding Financial Metrics Gathering Data: SWOT Analysis Telling the Story: The Art of Persuasion Telling the Story: Presentation Telling the Story: After Approval

# **Business Math**

## Job Offer Math

Understanding a Job Offer Cost of Living Comparisons Benefits by the Numbers Medical Insurance Basics

# **New Employee Math**

How to Fill Out a W-4 Retirement Savings Basics Your First Paycheck Taxation Basics Budgeting Basics Savings Investment Basics

# Introduction to Math

Fighting the Fear Positive and Negative Numbers Adding and Subtracting Multiplying and Dividing Inequalities Finding Averages Estimation Basics Understanding the Metric System Understanding Fractions Understanding Decimals



Understanding Percentages Choosing the Right Operation

#### **Specialized Math**

Understanding Ratios, Proportions, and Percentages Mark-ups and Mark-downs Inventory Basics Payroll Basics Net vs. Gross Calculating Production Costs Determining Pricing Understanding ROI Interest Rates Compound vs. Simple Interest Understanding Annuities Understanding Loans

#### **Statistics**

Introduction to Statistics Understanding Probability Organizing Data Data Analysis Basics

#### **Business Writing**

#### Writing Basics

Why Care About Writing Parts of Speech Parts of a Sentence Capitalization

#### Punctuation

Ending Sentences Commas Semicolons and Colons Apostrophes Quotation Marks

#### Writing Clearly

Active Voice vs. Passive Voice Fragments and Run-ons Thinking About Tone Organize Your Writing

#### Proofreading

How to Proofread Spell Check and Autocorrect Creating a Cheat Sheet Top 10 Writing Mistakes

#### Communications

Interruptions **Difficult Conversations** Tips for New Messaging Formats The Water Cooler for Remote Teams Saying "Yes, And" Instead of "No" Playing the Devil's Advocate Sharpen Your Message Building Trust Through Communication Communication Across Cultures Persuasive Communication Barriers to Effective Communication Straight Talk on Bad Language Verbal Communication How to be a Great Conversationalist Putdown Offenders Communicating with Confidence

#### Manipulative Communication

Identifying Manipulative Communicators Working with Manipulative Communicators

# Nonverbal Communication

Defining Nonverbal Aligning Nonverbal Communication with Intentions Appearance Workplace Standards Leveraging Nonverbals with Success

#### Assertive Verbal Skills

Developing Assertiveness Dealing with Manipulation Communication Techniques

#### Communicating with the C Suite

Around the Coffee Machine Sending an Email During Meetings In the Hallway After Work Socializing Saying You Disagree When You're New When They're New



If You Have an Idea If You Want to Impress

#### **Media Training**

Introduction to Media Training Media Appearances Handling Tough Media

#### Writing

Speech Writing Writing Conversationally

#### **Communication Essentials**

Types of Communication Communicating With Different Audiences Communication Methods and When To Use Each

#### **Listening Skills**

Active Listening Listening Even When It's Difficult

#### **Communication Styles**

#### DISC

Introduction to DISC DISC Questionnaire Understanding DISC Styles Determining Styles of Others High D High I High S High C Mixing DISC Styles

#### **Emotional Intelligence**

What is Emotional Intelligence? Developing Self-Awareness Developing Self-Regulation Developing Self-Motivation Developing Effective Relationships Developing Empathy Using DISC to Anticipate Emotions How to Improve Your Emotional Intelligence

#### Creativity

Getting Creative

Logic vs. Creativity Techniques Defining Problems Generate and Evaluate Staying Creative

# Innovation

Innovation Basics Innovating Outside the Box Innovating Inside the Box Creative Constraints

#### **Customer Service**

Customer Diversitv Being Customer-Centric New Customers **Retail Customer Service IT Customer Service** Customer Retention Selling as a Customer Service Rep Creating Great Customer Conversations Representing Your Brand The Four P's of Creating Loyal Customers Customer Service Later Customer Service Chat Customer Service for Field Technicians When the Customer Isn't Right: Retail **Conflict for Managers** Service Quality Indicators Helping Customers Decrease Expenses **Customer Service Feedback Metrics** 

#### **Customer Service Feedback**

Feedback Basics Feedback Surveys Social Media Feedback What To Do With Feedback

#### **B2B Customer Service Excellence**

Introduction to B2B Customer Service Delivering a Positive Customer Experience Customer Relationship Management Pathways to Customer Service Excellence B2B Customer Success

#### Customer Experience (CX)

What Is Customer Experience?



Tips for Improving CX Strategy The Customer Journey Good vs. Bad Customer Experiences Customer Experience Management

#### **Customer Relationship Management**

Introduction to CRM Utilizing CRM Data Analytics for CRM

## **Call Center Training**

Duties of the Customer Service Representative Skills of the Customer Service Representative Phone Etiquette Active Listening Asking Good Questions Don't Say This! Troubleshooting Handling Angry Callers Escalating Issues

## **Telephone Techniques**

Greetings Taking Calls Hold, Please Phone Etiquette Taking Messages Angry Callers

# Working in Retail

How to Give Exceptional Service How to Stay Positive with Customers How to Handle Feedback How to Upsell Managing Retail Employees

# Who is Your Customer?

I Can't Find This I've Got a Coupon for That I'm Just Looking I'm With My Kids. Please Hurry. I'm on a Mission I've Got Time and Money

# Cybersecurity

Defining Cybersecurity

Passwords Protecting Your Mobile Device Cybersecurity While Traveling Malware Basics Types of Malware Ransomware **Identity Theft** Your Responsibility Social Engineering Creating a Cybersecurity Training Program Minimizing Insider Threats Protecting Intellectual Property Protecting Your PC: Daily Precautions GDPR Safely Surfing the Web on a Work Device Safely Sharing Information Online Cybersecurity for Remote and Hybrid Workers Has My Device Been Compromised? Using Your Work Device Versus Your Personal Device The Principle of Least Privilege

# Phishing

Types of Phishing How to Avoid Phishing Attacks Email Phishing

# **Decision Making**

Avoiding Mistakes Making Group Decisions Empowering Employee Decisions Trusting Your Intuition Identifying Unintended Consequences Strategic Thinking

# **Decision Making Basics**

Gathering Information Understanding Motivation Making Quick Decisions Facts vs. Opinions Generating Options Decision-Making Models Decision-Making Styles



# **Developing Your Culture**

Developing a Learning Culture Civility in the Workplace Personal Boundaries at Work

# Fun at Work

The Importance of Humor What's Funny? What's NOT Funny?

#### **Cross-Cultural Considerations**

What is Culture? What's Your Culture? Cultural Intelligence Working Across Cultures The Concept of Time

## **Digital Transformation**

Different Types of AI AI Security Concerns AI Regulation and Compliance Using AI for Customer Service How To Use Generative AI

#### **Artificial Intelligence**

What Is AI? Applying AI to Business The Ethics of AI

#### **Digital Transformation Basics**

What is Digital Transformation? Terminology Workplace Culture and Digital Transformation Going From Vision to Execution

#### **Digital Transformation for Leaders**

Business Leaders – What's Your Role? Considering Your Business The ROI of DT Enhancing Your Customer Experience Utilizing Your Data

#### **Digital Transformation for Tech Leaders**

Tech Leaders – What's Your Role? Making Your Infrastructure Work Cloud Management Dispersing the Data

# **Driving Safety**

#### **DOT Alcohol Abuse**

Training Responsibilities for Alcohol Misuse Rules and Regulations for Alcohol Testing Reasonable Suspicion and Post-Accident Testing for Alcohol Random, Return-to-Duty, and Follow-Up Testing for Alcohol How Alcohol Impacts the Brain Signs of Alcohol Impairment Refused or Failed Alcohol Tests Alcohol Testing Procedures Recordkeeping for Alcohol Testing Employee Training for Alcohol Testing

#### DOT Drug Abuse

Training Responsibilities for Drug Abuse Rules and Regulations for Drug Testing Reasonable Suspicion and Post-Accident Drug Testing Random, Return-to-Duty, and Follow-Up Drug Testing How Drugs Impact the Brain Signs of Drug Impairment Refused or Failed Drug Tests Drug Testing Procedures Recordkeeping for Drug Testing Employee Training for Drug Testing

#### Compliance, Safety, Accountability

Overview CSA for Employees CSA for Managers

#### **Commercial Driver's License**

CDL Overview Basic Vehicle Control Transporting Cargo Transporting Hazardous Materials Hazardous Driving Conditions Accident and Fire Procedures Vehicle Inspections



# Safe Driving

Driving Distractions Aggressive Driving Bad Weather Driving Harsh Braking and Acceleration

# **Ethics**

Liars How to Spot Liars How to Deal with Liars

# **Finance for Non-Financial People**

Intro to Finance Why Learn About Finance? Finance Terms Resources & Documents

# **Budgeting Essentials**

What is Budgeting? Budgeting Methods Budget Reporting Budgeting Expenses Budgeting Revenue Budgeting Discounts Managing Inventory

# **Principles of Accounting**

Principles of Accounting Common Accounting Terms Cash vs. Accrual Basis Fraud Balance Sheets Introduction to Balance Sheets Benchmarking, Ratios, Comparisons, and Trends Assets and Liabilities

# **Cash Flow Management**

Cash Flow Management for Beginners Managing Payables Managing Receivables How to Read Cash Flow Statements

Income and Expenditures Key Components Income Streams Expenditure Costs Benchmarking Ratios Analysis

# **Financial Ratios**

Revenue Ratios Cost of Goods Sold and Gross Margin Net Investment Ratios

# Finance as a Tool

Evaluating Costs Investing Using Metrics

# **Gender Equality**

Advocating for Equal Pay for Equal Work Nonbinary People at Work Overcoming Gender Bias at Work Using Gender-Inclusive Language

# Advancement for Women

Navigating the Broken Rung Salary Negotiations Mentoring Other Women Your Professional Appearance

# Gender Equality in Hiring and Promotions

Recruiting People of All Genders Supporting Leaders of All Genders Promotions for All

# Women and Gender Bias

Understanding Gender Bias in the Workplace Being an Only or a Double Only Dealing with Microaggressions Recognizing and Reporting Gender Bias Allyship at Work Assertive Communication Recognizing and Reporting Pregnancy Discrimination

# Women at Work

Giving Feedback to Managers Receiving Feedback from Managers Conflict Management Stress and Burnout



# Work-Life Balance

# **Health and Wellness**

Convenience Store Diet Work-Life Balance: The Delicate Art of Juggling The Benefits of Time Off Workplace Friendships How To Handle Digital Stress Preparing for Pumping at Work When Your Head Isn't in Work Anymore **Building Confidence** Taking a Deep Breath **Opioid Addiction for Employees Opioid Addiction for Managers** Helping Your Employees Find Purpose Managing Your Employee's Work-Life Balance Don't Be a Calvin! (Dealing with Allergies) Returning from Maternity Leave Creating a Paternal Leave Policy Creating a Family Leave Policy Keeping Track of Your Teen While You're at Work Stopping the Drama How to Beat Insomnia Seasonal Affective Disorder **Pre-Vacation Planning** Returning to Work After Vacation How to Beat Jet Lag Breaking the Stress Cycle Putting Yourself First **Positive Self-Talk** The Basics of Meditation Fighting Perfectionism

# **Drug and Alcohol Abuse**

Understanding Drug and Alcohol Abuse Signs and Symptoms of Drug and Alcohol Abuse Testing for Drug and Alcohol Abuse Drug and Alcohol Abuse for Managers Drug and Alcohol Abuse for Employees

# **Know Your Numbers**

Blood Pressure Glucose Cholesterol BMI

# Ergonomics

Ergonomics Basics Chairs 101 Reducing Eyestrain Adjusting Your Workspace Stretching at Work

# Stress Management

Understanding Stress Avoidable Stress Unavoidable Stress Handling Stress Managing Stress Avoiding Burnout

# Returning to Work After a Loss

When You've Lost a Loved One When a Coworker Loses a Loved One When a Coworker Dies

# Deskercises

Deskercises: Simple, Cardio, and Core Deskercises: Chest, Neck, Back Deskercises: Arms and Shoulders Deskercises: Legs and Backside, While Sitting Deskercises: Legs and Backside, While Standing

# You Are What You Eat

You Are What You Eat Reading Food Labels Brain Food Meal Planning

# Fighting the Flu

The Fight is On! Get to Know Your Opponent Gain the Upper Hand Throw in the Towel Call for Backup

# Understanding Headaches

Understanding Headaches Surprise Headache Triggers



#### The Science of Sleep

The Science of Sleep Sleep Hygiene How Much Sleep Do You Need? Sleeping for Shift Work

# **Financial Wellness**

Creating a Budget Budget Sample Debts Savings How to Save at Home How to Save on Food How to Save on Your Car How to Save on Your Credit Institution How to Save at Your Financial Institution How to Manage Your Credit Cards How to Save Using Your Employee Benefits How to Save on Subscriptions

## **Planning for Maternity Leave**

The First Trimester The Second Trimester The Third Trimester

## **Mental Health**

Destigmatizing Navigating Your Own Mental Health Managing Mental Health Issues Disclosing a Physical or Mental Health Condition Neurodiversity is Different Than Mental Illness Coping with Anxiety Disorders at Work Supporting Coworkers With Anxiety Disorders Coping with Mood Disorders at Work Supporting Coworkers With Mood Disorders Coping with Addiction Disorders at Work Supporting Coworkers With Addiction Disorders Coping with Obsessive-Compulsive Disorder at Work Supporting Coworkers With Obsessive-Compulsive Disorder

Coping with Post-Traumatic Stress Disorder at Work

Supporting Coworkers With Post-Traumatic Stress Disorder Coping with Psychosis at Work Supporting Coworkers With Psychosis Coping with Personality Disorders at Work Supporting Coworkers With Personality Disorders

# Coronavirus

COVID-19

# **Coronavirus Precautions and Prevention**

Common Sense Hygiene Coronavirus Preparedness Travel Stay Calm, Stay Informed If an Employee Gets COVID

# Remote Employee Mental Health

Maintaining the Mental Health of Your Remote Employees Maintaining Your Mental Health as a Remote Employee

# **Healthy Hygiene**

Hand Hygiene Staying Home The Benefits of Wearing a Mask Cleaning Your Workstation Shared Workstation Hygiene

# The Toxic Workplace

Signs of a Toxic Workplace Surviving a Toxic Workplace Fixing a Toxic Workplace

# Know Your EAP

Promoting Your EAP Utilizing Your EAP

# Hospitality

# Front of the House

Introduction to Restaurants Greeting and Seating Guests Interacting with Guests: Fundamentals Interacting with Guests: Special Circumstances



Interacting with Guests: Difficult People Understanding the Menu: What's for Dinner? Understanding the Menu: Writing Menu Descriptions Understanding the Menu: What's on Tap? Serving Guests: Taking Orders Serving Guests: Table Service Serving Guests: Time Management Clearing the Table and Closing the Sale Tips for Tipped Employees

#### Back of the House

Introduction to Restaurant Cuisine Making the Menu Making the Menu: Presentation Kitchen Safety Knife Safety Food Safety Plans

#### Beverage

Wine 101 Beer and Spirits 101 Alcohol Safety Bartending Fundamentals Bartending Glasses Guide Bartending: The Pour Hotels and Inns

## Front Desk Customer Service

Etiquette and Presentation Check-in & Check-out Communicating with Guests Telephone Techniques Handling Upset Guests

#### Housekeeping

Cleaning Guest Rooms Cleaning Public Spaces Working Safely with Ergonomics Interacting with Customers

#### Valet

Appearance and Professionalism Parking Vehicles Returning Vehicles Safety Essentials

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#### Food and Beverage

In-Room Dining Alcohol Basics Food Safety Plans

#### **Tourist Attractions**

Overview Serving the Guest

#### Leadership

Empathy as a Leader Matrix Organization Structures Introduction to Intentional Leadership Introduction to Authentic Leadership Introduction to Servant-Based Leadership Introduction to VUCA Framework Building an Effective Leadership Team THE Answer for Business Success Corporate Social Responsibility How to Be a Socially Responsible Corporation Learning to Lead Interpreting Data Quiet Leadership **Evaluating Your Own Leadership** Performance Are You a Boss or a Leader? Storytelling in Leadership

#### **Employee Retention and Turnover**

The Cost of Employee Turnover Why Are Our Best People Leaving? Reducing Employee Turnover

#### Mission, Vision, Values

Mission Statements Vision Statements Value Statements

#### Knowledge Transfer

Why Knowledge Transfer? Barriers to Knowledge Transfer Implementing Knowledge Transfer

#### Leadership Fundamentals

The Leadership Toolkit Characteristics of a Leader



Becoming a Followable Leader Empowering Others How to Inspire as a Leader Listening as a Leader Developing Yourself

Leadership & Power The Bases of Power Honing Your Power Using Your Power in the Community

**Leading With Authenticity** What Is Authentic Leadership? Becoming an Authentic Leader

**Organizational Disfunction** Eight Signs of a Dysfunctional Organization Fixing the Dysfunction

# Transformational Leadership

Transforming the Organization Dealing with Resistance Creating Focus During Change

#### Leading with DISC

Leading a High D Leading a High I Leading a High S Leading a High C

#### Mentoring

What is a Mentoring Program? How to Create a Mentoring Program How to Match Mentors with Mentees Making a Mentoring Agreement Mentoring Meeting Guidelines Creating a Successful Mentoring Relationship

#### **Succession Planning**

The Importance of Succession Planning Creating a HiPo Policy Identifying HiPos Retaining and Developing HiPos

#### Making the Sales Call

Product Knowledge

#### Using Portable Media

#### **Sales Prospecting**

The Sales Pipeline The Original Sales Funnel The Flipped Sales Funnel Sales Analytics and Metrics The Link Between Marketing and Sales Social Media Networking How to Get Past Gatekeepers How to Leave Sales Voicemails

#### **Discovery Calls**

Gathering Prospect Information Advanced Questioning Techniques

#### Marketing

Public Relations Trends Marketing to Millennials

#### **Marketing Essentials**

Understanding Marketing Types of Marketing Brand and Product Overview What Everyone Needs to Know

#### Marketing Strategy

What is a Marketing Strategy? Developing a Strategy B2B Marketing Strategy Defining Your Target Audience Measuring Your Marketing

#### Brand Management

Building Your Brand Promoting Your Brand Rebranding Brand Statement

#### **Digital Marketing**

What is Digital Marketing? Types of Digital Marketing Social Media SEO Content Marketing Email Marketing Pay-Per-Click



5 Things Everyone Needs to Know Driving Traffic to Your Website

#### **Public Relations**

Introduction to Public Relations Press Releases Dealing with the Media How to Handle Bad Press

#### **Managerial Courage**

What it Takes to Manage How to Build Resilience The Leadership Ladder Taking a Stand **Determining Your Management Style** You're Wrong Stop Doing and Start Managing Swallowing Your Pride Managing Difficult People Are You a Micromanager? Retaining Your Best People How to Break Bad News Hiring Team Players Making Your Work More Meaningful Effectively Challenge the Status Quo **Developing Tact** Fighting For Your Team Managing Prejudice Within Your Team Stop Throwing People Under the Bus **Controlling Disruptive People Building Strategic Alliances** 

#### Character

Management is All About Character The Audience

How to Apologize The Process The Audience

#### Negotiating

Introduction to Negotiating Framing in Negotiations Negotiation Styles Power and Leverage in Negotiation BATNA and ZOPA Preparation and Planning Offering and Accepting Concessions The Negotiation Process Negotiation Tactics Negotiation Do's and Don'ts

# Performance Excellence

The Five Whys Intro to Quality Assurance and Quality Control Key Performance Indicators The Plan, Do, Study, Act Model Root Cause Analysis

## Six Sigma

Six Sigma Basics Six Sigma and Kaizen Six Sigma and Lean

#### **Performance Excellence**

Introduction Terms Why Cost Requirements Roadblocks

#### **Personal Development**

**Recovering From Mistakes** Imposter Syndrome **Becoming Detail Oriented** Your Importance in the Organization Taking Initiative Career Change Identifying Your Strengths **Developing Your Strengths** 360-Degree Feedback Asking for Feedback How To Receive Feedback Making Sense of Feedback How To Handle Criticism The Four Attachment Styles Not Every Great Employee is Management Material Bring a Solution, Not Just the Problem Becoming Open-Minded



The Benefits of Optimism The Benefits of Laughter Making Positive Assumptions Reinventing Yourself Overthinking Vulnerabilities as Strengths Thinking Fast and Thinking Slow Reading Comprehension Common Time Management Problems

#### **Navigating Your Emotions**

Practicing Emotional Intelligence Expressing Emotions in a Healthy Way

#### Respect

Being Likeable Being Respected How to Work With Someone You Dislike

**Taking Control of Your Career** Career Planning Knowing Yourself Taking Action in Your Career

Learning Styles

Different Learning Styles Develop Your Learning Managing Multiple Learning Styles

#### **Unconscious Bias**

What is Unconscious Bias? Types of Unconscious Bias Overcoming Unconscious Bias

#### Habits

What Are Habits? Micro Habits Habit Stacking Breaking Habits

The Growth Mindset Understanding Fixed and Growth Mindsets Limitations of a Fixed Mindset Developing the Growth Mindset

Improving Memory How Does Your Memory Work? Tips and Tricks To Help Improve Your Memory

#### **Presentation Skills**

#### **Presentation Skills Basics**

Know Your Audience Structuring Your Presentation Setting Up Your Presentation Setting the Stage Closing and Q&A Punching Up Your Presentation Designing Handouts Psyching Up, Not Out Handling Distractions After the Presentation Creating Slides

#### Train the Trainer

What Is Your Role? Becoming a Subject Matter Expert Creating Engaging Materials Managing the Audience Tricks of the Trade

#### **Problem Solving**

Introduction to Problem Solving Define the Problem Determine the Root Cause Generate Solutions Evaluate and Select Solutions Implement Solutions Monitor the Resolution

#### **Professional Productivity**

Is It Better to Be Agreeable or Disagreeable? Givers, Takers, and Matchers How to Leave Voicemails That Get Returned Writing Effective Memos Thank You Notes Ethics for Everyone Proper Introductions Liven Up Your Culture Top Productivity Apps



Latest App Trends The Art of Saying No The Do's and Don'ts of Success Working Remotely Turning Internships into Full-Time Don't Burn Your Bridges Working for a Workaholic Clashing with Your Boss So, You Have a New Boss How to Finish What You Start The Craft of Winning Over Others Troubleshoot Before Calling the IT Helpdesk Think Before You Speak Critical Observation When To Let It Go **Thomas-Kilmann Conflict Resolution** It's Okay Not to Know

#### **Common Sense**

Critical Thinking and Common Sense Common Sense in Decision Making Common Sense and Professional Relationships Common Sense and Management

#### Compliments

How to Give a Compliment How to Receive a Compliment

#### **Dealing With Difficult Coworkers**

The Procrastinator The Nitpicker The Gossip The Complainer The Nonresponder

#### **Conflict Management**

The Realities of Conflict Management Maintaining Self-Control The EASY Conflict Management Process

# Change Management

Change Phases Changing Behaviors Change Models Change for Managers

#### **Change Management Models**

Introduction to Change Management Lewin's Change Management Model The ADKAR Change Management Model Kotter's 8-Step Change Model The McKinsey 7S Framework The Satir Change Model The Nudge Theory The Bridges Transition Model The Kübler-Ross Model Leading Change Initiatives

#### Failure is an Option

Accepting Failure Moving Forward and Learning from Failure Focus Focusing in Times of Hardship Focusing in a Noisy Workplace

## Generation Z

Who Are They? Generation Z vs. Millennials Selling to Generation Z

#### **Business Meals**

Hosting a Business Meal Attending a Business Meal Table Manners

#### Note Taking

Note-Taking Basics Writing and Typing Ergonomics Note-Taking Strategies Producing Official Minutes

#### Office Etiquette

Appearance Environment Food Interactions

#### Perceptions

Understanding Perceptions Managing How You're Perceived Rebuilding Your Reputation



## **Proper Introductions**

In-Person Introductions Virtual Introductions

Protecting Your Mobile Devices Loss Malware

# **Study Skills**

Study Location Studying in Groups How to Study Effectively When to Study

# Keep Your Cool

What is Anger? Types of Anger Warning Signs Changing Perspective Preventing Anger Controlling anger

# Work Hacks

5 Hacks to a Clean and Comfortable Space
6 Hacks to Controlling Your Inbox
7 Hacks for Office Productivity
7 Hacks for Maintaining Work/Life Balance
5 Hacks for Workplace Sanity
Workplace Hacks: Go Green

# **Building Accountability**

Taking Ownership Trust and Performance at Work Managing Yourself

Integrating Millennials Millennial Characteristics

# **Creating Collaboration**

The Process How to Collaborate

# **Email Etiquette**

To Email or Not to Email? Spelling and Grammar Check Formatting Your Email Subject Line Reply Time When to CC and BCC Using Reply All Forwarding Emails

# Your Moving Abroad Checklist

Research Finding a Place to Stay Paperwork Money Packing Health Safety Moving Your Family Abroad Culture Shock

# Your Professional Network

Benefits of a Professional Network Building Your Network Promoting Your Personal Brand Giving Back to Your Community Being a Member

# Moving Up

Defining Your Career Maintaining Your Resume Internal Interviews Asking for a Raise Internal Networking and Connecting Executives

# **Performance Reviews for Employees**

Self-Assessments Preparing for Your Review Handling a Bad Performance Review

Returning to Work After a Gap

Revamping Your Resume Interviewing After a Gap

# **Resource Planning**

Setting Priorities Managing Time vs. Energy Project Management Overview Gantt Chart Basics Critical Path Method Basics Waterfall Model Basics Scrum Framework Basics



OKRs: Objectives and Key Results Agile Methodology for Project Management

#### **Effective Time Management**

Workday Planning Techniques Time Blocking and Focus Time The Pomodoro Technique Bullet Journaling Basics The Four D's of Time Management Iceberg Method Basics Eisenhower Matrix Basics

#### The Myth of Multitasking

Multitasking Monotasking

#### **Project Management**

What is a Project? Project Charter Timelines Negotiating Communicating Measuring and Tracking Handling Change People Problems Completing the Project

#### **Retail Excellence**

The PCI Data Security Standard for Leaders and Managers

# Retailer Hot Buttons Sales Traffic

Transaction Size

# **Retailer Profitability Model for Vendors**

Introduction Creating Revenue Reducing Expenses Frequency Reach Items Per Customer Price Per Item

Retailer Profitability Model for Retailers Introduction Creating Revenue Reducing Expenses Frequency Reach Items Per Customer Price Per Item

#### Working In Retail

Managing Retail Employees How to Give Exceptional Service Who Is Your Customer? | "I Can't Find This." Who Is Your Customer? | "I've Got a Coupon for That." Who Is Your Customer? | "I'm Just Lookina." Who Is Your Customer? | "I'm With My Kids. Please Hurry." Who Is Your Customer? | "I'm on a Mission." Who Is Your Customer? | "I've Got Time and Monev." How to Stay Positive with Customers How to Handle Feedback How to Upsell

## **Retail Conflict Management**

Why Retail Conflict Management? Preparation and Scenarios Phases of Escalation De-Escalation Maintaining Control

#### PCI DSS for Point of Sale

Intro to the PCI Data Security Standard for Point of Sale Types of Card Fraud Identifying Card Security Features Digital Wallets Protecting Customer Data

#### **Risk Management**

#### **Risk Management Basics**

Creating a Healthy Risk Culture Violence Awareness Decision Making Defining Hazards, Risks, and Loss Embedding Risk Management Processes



Employee Health Financial Basics Identifying Risks Preventative Maintenance Reputation Management Risk Assessment Risk Management Techniques Safety Types of Risks

#### **Crisis Management**

Creating a Crisis Management Plan Preparing for Crises Responding to Natural Disasters Responding to Emergencies Business Continuity During a Crisis Media Inquiries During a Crisis Brand Management During a Crisis Risk Management Basics

#### Planning for a Pandemic

Preparing for a Pandemic Internal Communications External Communications Illness in the Office Business Continuity

#### Safety

**DOT Audit Checklist** HAZWOPER Overview Understanding Industrial Hygiene Indoor Air Quality for Managers Hearing Conservation for Employees Hearing Conservation for Managers **Emergency Exits** Two-Wheeled Handcart Aerial Lift Safety Robbery Safety What is OSHA? Preparing for and OSHA Inspection See Something, Say Something Box Cutter Safety What is Human Trafficking? Asbestos Safety 101 Safety for Employees Machine Guard Safety for Employees Flammable and Combustible Liquids for Employees Carbon Dioxide for Employees Carbon Monoxide for Employees Propane Gas Safety for Employees Slips, Trips, and Falls Portable Fire Extinguishers for Employees Driving for Sales Professionals Eve Safety Foot Protection **Compressed Gas Cylinders** Fall Protection Hand Injury Prevention Nailer Safety Safety Culture for Employees Safety Culture for Leaders

#### **Back Smarts**

Back Science Proper Posture Lifting and Lowering

#### Bloodborne Pathogens

Bloodborne Pathogens for Employers Bloodborne Pathogens for Employees

#### Chainsaw Safety

Types of Chainsaws and Safety Precautions Making the Cut

#### Confined Spaces for Employees

Personnel Responsibilities Understanding Permits Atmospheric Hazards Personal Protective Equipment Confined Spaces for Construction

#### Confined Spaces for Employers

Rules and Responsibilities Emergency Procedures and Rescue

#### **Electrical Safety**

The Basics for General Employees Safe Work Practices and PPE Hazard Recognition Understanding Grounding Arc Flash Wiring, GFCI, and Extension Cords



Responding to Emergencies OSHA for Employees

## **First Aid**

Introduction Broken Bones Burns Bites, Cuts and Scrapes Choking AED Training Seizures Diabetes Toxic Plants Bug Bites and Stings EpiPens and Allergic Reactions Strokes Mammal Bites and Scratches Snake Bites Naloxone (NARCAN)

#### **Forklift Best Practices**

Physical Conditions Travel Practices Pedestrian Traffic Concerns Ramps and Grades Tipovers and Loading Docks Narrow Aisles and Enclosed and Hazardous Areas

#### **Forklift Safety**

Introduction to Forklifts for Employees Introduction to Forklifts for Managers Forklift Operations for Managers Forklift Operations for Employees: Pre-Operations Forklift Operations for Employees: Traveling and Maneuvering Forklift Operations for Employees: Load Handling

Hand and Power Tool Safety Preparing Your Tools and Station Using Tools Safely

#### Hazard Communication for Employees

Introduction to HazCom Labels & Pictograms SDS

#### Hazard Communication for Employers

Creating an Effective Program Labeling Basics SDS Training & Assessment Requirements

# Hot and Cold Weather Safety

Heat Stress Cold Stress Working in Hot Weather Working in Cold Weather

#### Ladder Safety

The World of Ladders Positioning and Climbing Ladders Storing, Carrying, and Transporting Ladders

#### Lockout Tagout

Introduction for Everyone Lockout Tagout Basics for Employers Advanced Lockout Tagout for Employers Lockout Tagout for Employees

#### OSHA Recordkeeping

General Recordkeeping Criteria Special Cases First Aid Understanding OSHA Forms and Privacy Protection Reporting Requirements for Serious Events New Electronic Rule

#### **Personal Protective Equipment**

Introduction to PPE Hand and Arm Protection Foot and Leg Protection Head Protection Eye and Face Protection Hearing Protection Respiratory Protection Construction Industry PPE PPE for Managers

#### **Physical Labor Ergonomics**

Common Physical Labor Ergonomic Issues Body Mechanics and Posture Tools and Equipment Ergonomics Warming Up and Cooling Down



## Safety for Managers

Machine Guard Safety for Managers Flammable and Combustible Liquids for Managers Carbon Dioxide for Managers Carbon Monoxide for Managers Propane Gas Safety for Employees Portable Fire Extinguishers for Managers

## **Situational Awareness**

What Is Situational Awareness? Developing Situational Awareness Applying Situational Awareness

#### **Toolbox Talks**

What's a Toolbox Talk? Organizing an Effective Toolbox Talk

#### Working Alone Safely

Working Alone Safely for Employees Working Alone Safely for Managers

#### **Sales Management**

Sales Forecasting for Managers Sales Management Basics Sales Performance Measurement and Reporting Managing Field Sales Developing Your Business Plan Creating an Ethical Sales Environment Managing a Sales Process Riding Along With Reps Running a Sales Meeting

#### **The Sales Process**

Building a Sales Process Overview of Sales Methodologies What's Right for This Prospect, Today?

#### **Selling Strategies**

Consultative Selling Cyclical Selling Field Sales STUN Selling Tiered Selling Upsell and Add-Ons

## **Sales Relationships**

Establishing Credibility How Customers Want to Be Treated Excellent Customer Service Utilizing DISC in Sales Building Great Sales Relationships No, But, If™

#### Selling with DISC

Selling to a High D Selling to a High I Selling to a High S Selling to a High C

#### **Small Business Success**

Sales as an Owner Building Relationships Wearing Multiple Hats Business with Family and Friends Ethics for Small Businesses

## Hiring for Small Businesses

Posting the Job Conducting the Interview Onboarding

## **Small Business HR Laws**

For All Sizes of Businesses For 15 or More Employees For 20 or More Employees For 50 or More Employees For 100 or More Employees

# Small Business Benefits & Compensation

Required Benefits Optional Benefits Fringe Benefits

# Small Business Finance

Accounting Part 1 Accounting Part 2 Payroll

Marketing for Small Business Marketing Plan



Marketing Techniques Tracking Marketing Metrics

#### **Big Ideas for Small Business**

Tips for Printing Tips for Shipping Tips for Technology Management Tips for Building Your Website Tips for Outsourcing

#### **Social Media**

#### **Social Media for Employees**

Getting a Job: Your Social Media Presence Using Social Media to Enhance Your Career Top 10 Social Media Etiquette Tips Social Media Privacy Settings What Are My Rights? Navigating Conflict on Social Media Using Social Media at Work

#### **Social Media for Managers**

Crafting a Social Media Policy Using Social Media for Talent Recruitment Using Social Media for Hiring Engaging with Employees on Social Media Getting Employees Involved in Social Media Marketing

#### **Supervision**

**Rethinking Brainstorming** Motivating Wont-Dos **Productivity Through Praise** Progressive Discipline Managing the Grapevine **Staying Positive** Going from Coworker to Boss Supervising a Narcissist Managing People Offsite Ethics for Managers SCAMPER Brainstorming Helping Employees Use Their Time Wisely You Get What You Expect from Employees Managing for Accountability Managing Up: The Art of Managing Your Managers Successful Delegation

**Concerned Conversations** Managing Interns Fix That Bad Attitude Inheriting Underperformers Conducting a Performance Review Six Wrong Ways to Manage Impedership The Manager's Role in Reducing Employee Turnover Making Employees Feel Heard Mediating Employee Conflicts Problem Solving With Your Team Doing More With Less **Employees With Side Hustles** Your Open-Door Policy Brainswarming Managing While Short-Staffed Transitioning to a Front-Line Supervisor

#### Analyzing Employee Performance

Introduction to the Can Do, Will Do Grid Utilizing the Can Do, Will Do Grid Motivating Won't Do's Using the Can Do, Will Do Grid

#### **Coaching Skills**

Introduction to Coaching Skills The Rookie The Everyday Player The Key Player The Captain The Coaching Conversation

#### The Leader as a Coach

Introduction to Coaching The GROW Model The CLEAR Model The ACHIEVE Model The STEPPPA Model The CIGAR Model The FUEL Model The STRIDE Model Improving Your Coaching Skills

#### **Contract Management**

Introduction to Contract Management Writing Contracts Internal Contract Approval and Storage



Contract Negotiation Contract Initiation Contract Monitoring and Tracking How to Handle a Breach of Contract Avoiding Common Contract Pitfalls Overview of Contract Management Law Contract Conclusion or Renewal

#### **Effective Meetings**

Tips to Facilitate Effective Meetings Virtual vs. In-Person Meetings Informational Meetings Problem-Solving Meetings Decision-Making Meetings Team-Building Meetings One-on-One Meetings

#### **Employee Recognition**

The Basics of Employee Recognition Programs Types of Employee Recognition Employee Recognition Vendors Your Role in Recognizing Employees Making a Case for Employee Recognition Programs Launching an Employee Recognition Program

#### Managing for Engagement

Engagement Matters Creating Engagement

#### Introverts and Extroverts

Introduction Managing Introverts Managing Extroverts

#### **Documenting Performance**

Documentation Do's and Don'ts Legal Issues of Documenting Performance Tips to Make Performance Reviews a Breeze

# **Professional Boundaries**

Nepotism and Favoritism Conflicts of Interest Confidentiality Office Romances

#### The New Foreman

Transitioning to Foreman Getting More Out of Your Crew Safety Leadership On-Site Customer Service Paying Attention to the Financials Conflict Resolution as a Foreman Communicating Back to Corporate Adjusting on the Fly

## Supply Chain Management

The Role of Supply Chain Supply Chain Transparency Inventory Management Inventory Management Strategies Inventory Control Logistics

#### **Talent Development**

Creating a Work Plan Internal Transfers Promoting Learning and Development to Employees SMART Goals

#### Curriculum Design

What Is Curriculum Design? Helping L&D With Curriculum Design Utilizing Blended Learning

#### **Recruiting and Hiring**

Hiring the Right Person The Hiring Process Creating Job Postings Using Social Media to Recruit Managing Unconscious Bias During Recruiting Reviewing Resumes Conducting an Interview Unacceptable Interview Questions Verifying the Candidate

#### Successful Employee Onboarding

The Importance of Onboarding Before They Start Orientation Checklist



Their First Week Their First Three Months

#### **Training Needs Assessments**

What Are Training Needs Assessments? Types of Training Needs Assessments How To Conduct a Training Needs Assessment Developing an Evolving Learning Program

#### **Voting Essentials**

Registering to Vote Voting for President Political Parties 101 Your Voting Rights Why Should I Vote? Election Day Single Issue Voting Beyond the Presidency Finding Common Ground News Literacy

#### **The Virtual Workplace**

#### **Working Virtually**

Collaborating in a Digital Work World Setting Up Your Virtual Workspace Networking in a Virtual World Building and Maintaining Sales Relationships Time Management in a Work-from-Home World Body Language in Virtual Meetings Working Virtually with Your Boss

#### Virtual Leadership

Virtual All-Company Meetings and Town Halls Shifting the Productivity Mindset Handling Personnel Challenges Virtually Leading Remote Teams Handling IT Challenges in Virtual Work The Virtual Daily Standup Virtual Team Building

Virtual Human Resources Recruiting & Hiring Onboarding New Employees Conducting Performance Reviews Terminations, Layoffs, and Furloughs

#### **The Virtual Interview**

Preparing for Your Virtual Interview During Your Virtual Interview

#### Hybrid Work Environments

Time Management in a Hybrid Work Environment How To Be a Great Hybrid Work Employee Establishing Your Hybrid Work Schedule Communication in a Hybrid Work Environment Setting Up Your At-Home and In-Person Workspaces Collaborating in a Hybrid Work Environment

#### Managing a Hybrid Team

Managing a Hybrid Workforce Team Building for a Hybrid Team Tools for a Hybrid Workforce Managing Culture in a Hybrid Team

#### **Warehouse Fundamentals**

Introduction to Warehouse Fundamentals General Warehouse Hazards OSHA Warehouse Standards Material Handling Warehouse Efficiency and Productivity

#### Workplace Culture

Avoiding Discrimination: 5 Keys Building an Emotionally Intelligent Team Considering Part-Time and Job Sharing for Your Team Diversifying Your Leadership Team Embracing Candor Empathy in the Workplace Finding a Mentor Like You Introduction to Business Psychology Leadership of a Diverse Group Microaggressions People-First Language



Supporting Coworkers on the Autism Spectrum Supporting Coworkers With ADHD Supporting Working Parents and Caregivers The Problem with Toxic Masculinity Tokenism Understanding Intersectionality at Work

## Anti-Racism

The Anti-Racism Continuum Colorblindness Doesn't Work Calling Out and Calling In Learning to Listen and Listening to Learn Maintaining Momentum

# Anti-Racism for Leaders

Diversity-Focused Recruitment Mitigating Bias Creating and Implementing Policy Allyship Maintaining Momentum for Leaders Evaluating Your Organization

# **De-Escalation in the Workplace**

Phases of Escalation De-Escalating Conflicts Between Coworkers De-Escalating Conflicts With Your Boss De-Escalating Conflicts With Employees

# Equity in the Workplace

Equality vs. Equity Implementing Equitable Practices in the Workplace

#### Isms

Exploring Isms in the Workplace Overcoming Isms in the Workplace Avoiding Isms in the Workplace

#### Leading a Team

Being a Team Leader Team Building and the Tuckman Model

#### Neurodiversity

What Is Neurodiversity? Misconceptions About Neurodiversity Working With Neurodiverse People

#### **Personality Assessments**

Overview of Personality Assessments Personality Assessments for Hiring Choosing a Personality Assessment Personality Assessments for Existing Team Members Considerations When Using Personality Assessments

#### Positivity

Encouraging Positivity Staying Positive

#### Privilege

What Is Privilege? Privilege Scenarios Using Your Privilege

#### Psychological Safety

Psychological Safety for Employees Psychological Safety for Managers

#### Supporting LGBTQ+ Coworkers

Gender Identity and Sexual Orientation Understanding Pronouns Being an LGBTQ+ Ally Coming Out at Work Navigating a Gender Transition at Work Supporting a Coworkers Coming Out Supporting a transitioning Coworker

#### **Team Building**

What Is a Team? Types of Teams Effective Team Members Team Development and the Tuckman Model Characteristics of a Successful Team Teams in Crisis Situations

#### Working Well With Everyone

What Is Diversity? Diversity by Design The Mistake of Stereotyping The Power of Inclusion Diversity = Greatness



# **Working With Different Generations**

Introduction to the Working Generations Working With Baby Boomers Working With Gen X Working With Millennials Working With Gen Z Working Together Across Generations

## **Workplace Sustainability**

The Business Case for Going Green

## **Sustainability Basics**

What Is Workplace Sustainability? Corporate Social Responsibility vs. Sustainability Introduction to ESG: Environmental, Social, and Governance Creating a Sustainability Strategy Engaging the Team in Workplace Sustainability

# Sustainability Strategy Ideas

Energy Consumption Exploring Waste Management Transportation Sustainability Water Conservation Green Cleaning Concepts Green Purchasing

